

Revelation of the BDO Digital CFO Trophy: Celebration of Excellence and Financial Innovation!



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We are pleased to share with you this new edition of our ONE BDO newsletter, which highlights recent developments and key initiatives shaping the future of our industry.

We recently had the honor of BDO Digital Trophy for CFOs at navigate with confidence the participating in GITEX Africa in the Casablanca Stock Exchange. Marrakech, a leading event for This technology and innovation on our commitment to recognizing and informed strategic decisions. continent. In partnership with promoting innovation and digital HumanOne Cyber Security and transformation among financial At BDO, we are determined to Naoris. we have cutting-edge solutions. This initiative highlights era. our continued commitment to In this edition of the newsletter, redefining the landscape, providing advanced crucial information concerning the protection strategies essential to national social dialogue and the securing businesses on their recent VAT reform to offer you commitment and invite you to digital transformation journey.

the first edition of the

event introduced leaders, cementing our guiding cybersecurity role in this ever-evolving digital

cybersecurity we have taken care to select stimulates content that is not only useful but follow also enlightening.

We also successfully celebrated to equip you with the necessary LinkedIn, and to stay connected knowledge to

important developments of our times, and thus make well-

constantly enrich our dialogue with you, to support your objectives and contribute to a professional environment that growth and innovation.

We thank you for your continued BDO on our social networks, particularly for the next editions of our bimonthly newsletter.

Gitex Africa

BDO Morocco collaboration with Naoris and HumanOne at GITEX AFRICA 2024: Strengthening cybersecurity on the continent



GITEX AFRICA has established itself as the essential event for technology and innovation professionals on the African continent.

In this context, BDO Digital marked its presence with a notable collaboration with Naoris and HumanOne, two recognized leaders in the field of cybersecurity.

This association was not fortuitous but the result of a thoughtful strategy aimed at combining the strengths and expertise of each person to respond to Africa's specific security challenges.

Our participation in GITEX AFRICA was an opportunity to highlight our common commitment to the development of robust cybersecurity solutions adapted to African technological infrastructures.

This commitment reflects a shared desire to contribute to a more secure digital ecosystem in Africa, where cyberattacks are constantly increasing.





BDO

Proud Golf partner US of Finance

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Innovation

At the Heart of Finance

End clap for the BDO Digital CFO Trophy.



Digital CFO Trophy, a landmark administrative on June 13, Casablanca Stock Exchange. first edition highlighted the crucial now be held every year. importance of innovation in the financial field.

Médias group as media partner, excellence in the financial sector. and Sage. Naoris Consulting humanOne Cybersecurity technological partners, and our this community partners such ISCAE ALUMNI (Ex ALISCA), and adopt digital best practices. HUBAFRICA, Club des Femmes the Bourse de Casablanca.

and 2024 at the adoption of new technologies.

Organized by BDO Morocco, this The BDO Digital CFO Trophy will demonstrated

This decision reflects our deep commitment at BDO Morocco to In collaboration with the Eco- drive innovation and celebrate

> as We look forward to seeing how initiative will encourage as professionals to push boundaries

Administrators, CFA Maroc, and A big thank you to everyone who participated, including the jury

The first edition of the BDO This initiative aims to highlight members and our partners, whose financial contribution was essential to the moment for digital finance, ended directors (CFOs) who excel in the success of this event. We extend our warmest congratulations to this winners. vear's who remarkable excellence and innovation:

> Tarik CHAKI, CFO of Lydec, crowned Digital CFO of the Year -2024 with his project which integrates artificial intelligence into financial processes. The project. which encourages collaboration between the Administrative and Financial and Information Systems Departments, aims to improve the accuracy of financial forecasts.

Innovation

At the Heart of Finance

Clap de fin pour le Trophée BDO Digital des CFOs.

transformation project focused on the human aspect. project also strengthened the financial practices. company's competitiveness and plans integrate making.

category - 2024", for having financial field in Morocco. transformed the management of automated operations, improved decision-making, increasing Cardio Plus' efficiency and regulatory compliance.

Hicham TAHIRI ALAOUI, DAF at Lamine Atif SOW, DAF of International Business Solution Group, Rocamora - Michelin, received the awarded in the Large Business category by transforming the IBS Group Coup de Cœur prize for his digital Guinea with its subsidiary in Morocco, presented his hyperautomation which project.

improving operational efficiency These financial leaders were recognized for their ability to integrate and the customer experience. This digital technologies in innovative ways, helping to redefine traditional

artificial We excitedly anticipate the opportunity to discover intelligence to improve decision- breakthroughs and celebrate more innovations in future editions.

The BDO Digital CFO Trophy will continue to be a springboard for Abdallah Amdah, CFO of Cardio visionary financial leaders, shaping the future of digital finance. We Plus: Abdallah Amdah's project for look forward to seeing you again next year, for a new edition even Cardio Plus, awarded as "Digital richer in discoveries and sharing, where we will continue our mission CFO of the Year in the SME of encouraging and promoting excellence and innovation in the

the company with an integrated Stay tuned for future updates and prepare to be inspired once again management system. This system by the best and brightest in our industry.

customer relations, and optimized To find out more about the event, visit our website: https:// thereby financeleadtransform.com/trophye/



Social dialogue

Moroccan Social Reform 2024

Negotiating agreement and impact on national prosperity



The April 2024 negotiation agreement and its beneficial effects on Moroccan society.

This agreement marks a significant step in improving living conditions and strengthening social protection in Morocco.

Governments, businesses unions have made commitments ensure to stability of employees and businesses, positively influencing It the economic and social climate. as well as the competitiveness of to better respect trade union This reform will be discussed the national economy.

This commitment to regular and serious social dialogue made it increases: in the public sector, in October 2024. possible to effectively deal with pending claims and files, and all stakeholders involved worked to find solutions to improve working conditions while supporting the competitiveness of companies.

The Social Dialogue Charter, which institutionalizes efforts, explicitly aims to improve incomes in both the public and private sectors.

and The introduced reform defines The reform of the retirement joint new rules for the right to strike, system envisages a the reforms pension systems and structure (public and private), establishes new promotion levels. while preserving acquired rights also modifies requirements of the Labor Code freedoms and social rights.

of Details planned salaries will increase by 1,000 dirhams in two tranches, and in The new law also regulates the the private sector, the SMIG and exercise of the right to strike to SMAG will see an increase of 10% maintain a balance between this also in two tranches.

In addition, tax adjustments will concepts promote a significant reduction in dialogue mechanisms. these the tax burden for the middle around 50% and a reduction in revised 38% to 37%.

certain and improving governance.

during the next cycle of social dialogue in September 2024 and income submitted for legislative approval

> constitutional right and freedom of work, clarifying the associated strengthening and

class, with a tax reduction of Labor legislation will be gradually to balance the marginal income tax rate from productivity and competitiveness businesses. combat insecurity and improve continuing professional training.

VAT reform in Morocco

New Era of Withholding Tax Significant innovation in our VAT system: the introduction of new withholding tax mechanisms.

to improve tax compliance and tax compliance. simplify VAT collection.

Here are the details of this new This reform represents a step regime: Firstly, a withholding tax forward towards a more efficient of 100% of VAT on Operations carried out with Suppliers of Equipment and Works. mechanism targets carried out by suppliers of capital goods and works which are We continue our exploration of subject to VAT.

Indeed, customers, who themselves subject to VAT, will be 2024 finance law. This mechanism responsible for withholding 100% of the VAT due on taxable transactions carried out with their suppliers.

This withholding only applies if the service provider. suppliers do not present certificate justifying their recent Here are the details of this tax regularity, that is to say issued measure: less than six months ago.

In other words, companies subject to VAT must request, every 6 compliance months. tax certificate from all their suppliers.

revenues and ensure that all economic players contribute equitably to the financing of public services.

These changes, made by the It also helps prevent tax fraud and Finance Act of 2024, are designed encourage businesses to maintain

> and transparent tax system, aligned with international This standards and adapted to the operations economic realities of Morocco.

> > the new VAT withholding tax regime with a focus on the second are mechanism introduced by the specifically concerns the service provision operations listed in article 89-I of the CGI, involving withholding tax rates adjusted according to the tax situation of

This withholding concerns service provision operations specified by regulation, carried out for the benefit of the State, communities, public companies, and by certain legal entities governed by private This regime aims to secure tax law as well as natural persons subject to specific regimes.



VAT reform in Morocco



entities apply a 75% withholding simplify the tax management of these when they pay remuneration for vital operations. specified services.

under RNR or RNS regimes: These role entities apply a 75% withholding tax. However, if the service provider (natural person) does not Services provided by insurance sales present a tax regularity certificate agents or brokers: These specific dated less than six months ago, services are excluded due to their the withholding tax is increased to nature and their distinct regulatory 100%.

efficient collection of ensuring that all particularly in the services sector, contribute equitably to financing of public infrastructure transactions. and services. This withholding tax evasion practices.

operations that are excluded from important measure to ensure fairness this measure, as well as the and provisions relating to restitution of VAT credits. Here are the details: Sales of electrical These provisions will be applied to all energy and water intended for operations carried out from July 1, public distribution networks are 2024. excluded from withholding tax. reflecting the importance of these essential services.

UN - By the State, communities Sanitation services and meter rental: public companies: These These services are also excluded to

Sales and services carried out by Two - By legal entities governed telecommunications operators are by private law and individuals excluded, recognizing their central in connectivity and communication.

framework.

These changes are intended to Finally, transactions whose value is strengthen tax control and the less than or equal to 5,000 dirhams, VAT, within the limit of 50,000 dirhams per players, month and per supplier, are also excluded, which helps reduce the the administrative burden for

regime helps maintain a balance in It should be noted that if a taxpayer our tax system and prevent tax finds himself with a VAT credit following these withholding rules, he has the right to request the It is also essential to highlight the restitution of this credit, which is an financial fluidity of the the companies concerned.

The strategic impact

Internal audit on ethical corporate culture

The Global Internal Auditing Standards state that internal auditors should encourage and promote an ethical culture within the organization.

are obsessed with discovering why certain companies stand out from others.

things like a superior product or team.

That said. organization's integrate an internal culture can be the apart from the competition. An ethical corporate culture is the embodiment of the company's core values and ethical standards in the actions of its employees and management. It shapes decisionmaking, risk management and overall corporate governance.

A strong ethical culture promotes higher employee morale, better financial performance and a better reputation.

The Global Internal Auditing Standards state that internal auditors should encourage and promote an ethical culture within the organization.

CEOs, academics, and investors While company leadership sets the tone for ethical culture at the top, an internal audit function can help assess and promote an ethical business culture within the organization. It can be a secret weapon in shaping your ethical company culture and achieving your goals.

Of course, you might consider Internal audit: how to promote an ethical corporate culture

service, an effective marketing The Internal Audit function can use several levers to promote an ethical strategy, or an aggressive sales corporate culture. Even if one of these levers is effective on its own, the combination of two (or more) can go a long way in creating the most ethical internal culture possible. The best organizations find a way to these levers in а coherent manner.

"flagship application" that sets it The first lever is to assess the ethical culture by assessing the tone at the top, middle and bottom of the organization.

> This involves examining the ethical values promoted by senior management, the ethical climate among middle managers as well as the behaviors and attitudes of employees.



The strategic impact

Internal audit on ethical corporate culture

As an independent function, the internal audit function may also Respect investigate violations when unethical behavior is suspected or standards reported.

This involves gathering and analyzing evidence, interviewing affected internal audit can significantly parties, and working closely with other departments to determine the improve an organization's ethical extent of the violation and recommend corrective action.

The Internal Audit function can also play an advisory role, promoting It provides an independent and ethical culture by organizing ethics training and awareness programs.

Although ethical guidelines are an essential starting point, education is helping to identify gaps and areas essential to creating an ethical business culture.

The internal audit function can help develop workshops, seminars, or By promoting transparency and any other type of educational product to better articulate the accountability, the internal audit organization's ethical guidelines.

The internal audit function not only promotes transparency, but also conduct is valued and unethical leads by example.

He sets positive examples for the entire organization to follow, Despite the challenges, the impact demonstrating objectivity, high integrity and professionalism in all of of internal audit on ethical culture his work.

Furthermore, the Internal Audit function sets an example by sustainability of the organization. maintaining a dialogue with senior management.

This dialogue fosters trust and ensures that senior management is held landscapes, internal audit's role in accountable for their actions.

highest ethical

When effectively integrated, culture.

objective perspective on the state of ethics within the organization, for improvement.

function maintains environment in which ethical behavior is promptly addressed.

is profound, contributing to the overall prosperity and businesses continue As complex ethical navigate fostering an ethical culture will remain essential.



